

Strategic Report, Report of the Directors and

Financial Statements for the Year Ended 31 March 2023

<u>for</u>

Sema Lease UK Limited



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Company Information for the Year Ended 31 March 2023

DIRECTORS:	G J Balaam R C Ames
SECRETARY:	G J Balaam
REGISTERED OFFICE:	2 Fison Way Thetford Norfolk IP24 1HT
REGISTERED NUMBER:	05036315 (England and Wales)
AUDITORS:	Knights Lowe Limited Eldo House Kempson Way Suffolk Business Park Bury St Edmunds Suffolk IP32 7AR

Strategic Report for the Year Ended 31 March 2023

The directors present their strategic report for the year ended 31 March 2023.

REVIEW OF BUSINESS

The company has continued with the replacement of the fleet and now looking to increase this as supply constraint ease it has also been successful in securing the renewal of existing funding lines and raising additional new funding which will hopefully be reflected in an increase in the number of vehicles available to the company for leasing.

The company has maintained strong relationships with a number of the smaller rental companies that are now termed as long term partners and in addition increased its focus on corporate and individual clients.

KFY PERFORMANCE INDICATORS

The directors consider that the key financial performance indicators for the business are turnover, gross profit and pre-tax profit, as outlined below:

	2023	2022
	£	£
Turnover	18,548,905	18,311,708
Gross Profit	4,367,699	3,602,267
Profit before taxation	2,157,465	1,512,790

Turnover increased by 1.3% (2022 - decreased by 13.6%) and gross profit showed an increase of 21.2% (2022 increased by 296.3%) with an increase in the gross profit margin from 19.7% to 23.5%. High margins have been a result of high resale value of motor vehicles on the second hand car market.

Following on from the difficulties all leasing companies faced with the pandemic, Brexit and microchip issues the business is now on a firm footing and despite increasing interest rates it is now looking forward to increasing the size of the fleet whilst building relationships with new and existing funding partners.

PRINCIPAL RISKS AND UNCERTAINTIES

The directors have assessed the major risks facing the company. They are considered to be the normal commercial and operational risks associated with a vehicle leasing business including the funding of future vehicle leases and residual value predictions.

Funding for the business is provided from a variety of sources and these are all reviewed as they fall due. Additional funding is also being secured and these facilities will provide sufficient funding to enable the company to grow its vehicle fleet size.

Disposal proceeds continue to be in excess of residual values, which are always under constant review with each and every batch of vehicles funded. The business relies very much on its own disposal experience as well as industry standard data to predict future values.

Interest Rate Risk

The business considers the level of risk exposure on all debt transactions and takes necessary steps to reduce risk to an acceptable level. For significant obligations the company seeks to arrange fixed rate finance where possible in order to mitigate interest rate risk.

Credit Rate and Liquidity Risk

The company has policies in place to ensure transactions are entered into only with parties that are of acceptable credit quality. The company ensures that there are adequate funds available through credit facilities to meet operational requirements of the business.

Strategic Report for the Year Ended 31 March 2023

FINANCIAL INSTRUMENTS

The financial instruments used by the company arise wholly and directly from its activities. The financial instruments comprise trade debtors, cash at bank, trade creditors and a loan note programme for financing the vehicle fleet. The company has put in place the following measures in order to manage financial risks arising from these financial instruments:

- 1. The company regularly monitors the level of debtors to ensure that they are kept at reasonable levels and within a predetermined strict credit limit.
- 2. The company carefully manages its cash position by regularly monitoring its cash flow and with the use of deposit accounts.
- 3. The company regularly monitors the trade balance and credit terms for all suppliers.

FUTURE DEVELOPMENTS

The directors' plan for the forthcoming year are to continue to source additional funding lines in order to increase the fleet size and continue improving the quality of customer and the retained margins of each unit on lease.

ON BEHALF OF THE BOARD:

G J Balaam - Director

1 November 2023

Report of the Directors for the Year Ended 31 March 2023

The directors present their report with the financial statements of the company for the year ended 31 March 2023.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of short to medium leasing of cars and light vans. This also encompasses the disposal of vehicles at the end of their lease term.

DIVIDENDS

The total distribution of interim dividends for the year ended 31 March 2023 will be £850,000. No final dividend has been declared.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2022 to the date of this report.

G J Balaam

R C Ames

POLITICAL DONATIONS AND EXPENDITURE

Donations for the year amounted to £1,251 (2022: £925). These relate to donations to local and national charities. There were no political donations.

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Report of the Directors for the Year Ended 31 March 2023

AUDITORS

The auditors Knights Lowe will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

G J Balaam - Director

1 November 2023

Opinion

We have audited the financial statements of Sema Lease UK Limited (the 'company') for the year ended 31 March 2023 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2023 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatement in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with the director and other management, and from our commercial knowledge and experience of the companies operating sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias;
- investigated the rationale behind significant or unusual transactions; and
- investigated the company's valuation of stock and in particular that of used car stock for sale which does make up a majority of the company's stock value and is subject to a level of judgement;
- ensured that bad debts were adequately provided for in the financial statements. There are a number of potential doubtful debts.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing correspondence with HMRC and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

James Knights ACA BSc (Senior Statutory Auditor) for and on behalf of Knights Lowe Limited Eldo House Kempson Way Suffolk Business Park **Bury St Edmunds** Suffolk **IP32 7AR**

1 November 2023

Income Statement for the Year Ended 31 March 2023

		2023	2022 as restated
	Notes	£	£
TURNOVER	3	18,548,905	18,311,708
Cost of sales		14,181,206	14,709,441
GROSS PROFIT		4,367,699	3,602,267
Administrative expenses		976,346	1,478,256
		3,391,353	2,124,011
Other operating income		3,110	284,647
OPERATING PROFIT	5	3,394,463	2,408,658
Interest receivable and similar income	7	39,362	30,614
		3,433,825	2,439,272
Interest payable and similar expenses	8	1,276,360	926,482
PROFIT BEFORE TAXATION		2,157,465	1,512,790
Tax on profit	9	347,642	523,964
PROFIT FOR THE FINANCIAL YEAR		1,809,823	988,826
		-	-

Other Comprehensive Income for the Year Ended 31 March 2023

		2023	2022 as restated
	Notes	£	£
PROFIT FOR THE YEAR		1,809,823	988,826
OTHER COMPREHENSIVE INCOME			-
TOTAL COMPREHENSIVE INCOME FOR TH YEAR	E	1,809,823	988,826

Sema Lease UK Limited (Registered number: 05036315)

Balance Sheet 31 March 2023

		2023	2022 as restated	2021
	Notes	£	£	£
FIXED ASSETS				
Intangible assets	12	-	-	47.002.402
Tangible assets	13	18,146,823	21,800,980	17,063,463
Investments	14	-	100,350	200,350
		18,146,823	21,901,330	17,263,813
CURRENT ASSETS	4.5	186,501	492,546	518,577
Stocks	15 16	7,116,622	8,240,020	10,613,577
Debtors	10	2,779,797	1,955,347	1,321,739
Cash at bank and in hand				
		10,082,920	10,687,913	12,453,893
CREDITORS				
Amounts falling due within one year	17	(12,698,067)	(17,843,354)	(16,005,844)
NET CURRENT LIABILITIES		(2,615,147)	(7,155,441)	(3,551,951)
TOTAL ASSETS LESS CURRENT LIABILITIES		15,531,676	14,745,889	13,711,862
CREDITORS				
Amounts falling due after more than one year	18	(6,453,803)	(6,536,284)	(6,792,825)
PROVISIONS FOR LIABILITIES	22	(818,770)	(910,325)	(386,361)
NET ASSETS		8,259,103	7,299,280	6,532,676
CAPITAL AND RESERVES				
Called up share capital	23	1,000	1,000	1,000
Retained earnings		8,258,103	7,298,280	6,531,676
SHAREHOLDERS' FUNDS		8,259,103	7,299,280	6,532,676

The financial statements were approved by the Board of Directors and authorised for issue on 1 November 2023 and were signed on its behalf by:

G J Balaam - Director

Statement of Changes in Equity for the Year Ended 31 March 2023

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 April 2021	1,000	6,531,676	6,532,676
Changes in equity Dividends Total comprehensive income	- -	(222,222) 1,691,393	(222,222) 1,691,393
Balance at 31 March 2022	1,000	8,000,847	8,001,847
Prior year adjustment	-	(702,567)	(702,567)
As restated	1,000	7,298,280	7,299,280
Changes in equity Dividends Total comprehensive income	<u>-</u>	(850,000) 1,809,823	(850,000) 1,809,823
Balance at 31 March 2023	1,000	8,258,103	8,259,103

Notes to the Financial Statements for the Year Ended 31 March 2023

1. STATUTORY INFORMATION

Sema Lease UK Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

the requirements of Section 7 Statement of Cash Flows;

- the requirements of paragraphs 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirement of paragraph 33.7.

Significant judgements and estimates

The preparation of the financial statements requires management to make judgements, estimates, and assumptions that effect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Significant judgements

There are no judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

Key sources of estimation uncertainty

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the financial year are as follows:

Tangible fixed assets are recognised at cost, less accumulated depreciation. Depreciation is charged over the estimated useful life of the asset to it's estimated residual value. Tangible fixed assets purchased by finance lease are depreciated over the life of the finance lease to an estimated residual value.

The recoverability of trade and other debtors are considered on a regular basis. When calculating the debtor provision, the directors consider the age of the debts and the financial position of the counterparty.

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Notes to the Financial Statements - continued for the Year Ended 31 March 2023

ACCOUNTING POLICIES - continued 2.

Turnover

Contract Hire Rentals

Turnover represents sales of ex-rental vehicles where the operating leases have expired during the year, excluding value added tax, and rentals receivable under operating leases recognised on a straight line basis over the lease term.

Sale of Used and New Motor Vehicles

Revenue from the sale of vehicles is recognised when all of the following conditions are satisfied

- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably
- The sale of the motor vehicle is recognised on delivery

New car sales are predominantly made up of sales to Sema Lease Ireland Limited, these are purchased and sold at breakeven.

Goodwill

Goodwill arises on business acquisitions and represents the excess of the cost of the acquisition over the company's interest in the net amount of the identifiable assets, liabilities and contingent liabilities of the acquired business.

Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. It is amortised on a straight-line basis over its useful life which is considered to be five years.

Tangible fixed assets

Tangible fixed assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life to its residual value and term of the lease.

25% on reducing balance, straight line for rental assets Plant and Machinery

25% on reducing balance, straight line for finance lease vehicles Motor Vehicles

50% straight line basis Other Assets

Other assets were not depreciated in previous accounting periods on the basis that they have a high residual value and any depreciation charged would be immaterial. However this year the depreciation estimate has been changed as the Directors view these other assets are now approaching the end of their useful life.

Motor vehicles include cherished number plates which are also not depreciated.

Investments in subsidiaries

Investments in subsidiary undertakings are recognised at cost less any impairment.

Stocks

Stock is valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Stock cost for finance lease vehicles is based on the purchase cost of vehicles when they reach the end of the finance lease term. Stock cost for owned vehicles is based on the residual value of the vehicles when they reach the end of the lease agreement with the customer.

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Notes to the Financial Statements - continued for the Year Ended 31 March 2023

ACCOUNTING POLICIES - continued 2

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Going concern

The company funds vehicles purchased for the company's hire fleet using finance lease contracts from a number of providers and a loan note programme. The vehicles are accounted for as fixed assets and a corresponding liability is recognised and a majority of this will be due within one year and so classified as a current liability. This gives rise to the company's net current liabilities position at the year end. The directors have reviewed the company's forecasted cash flows and these are sufficient to meet the liabilities as they fall due. In addition to this, some of the short-term finance lease and hire purchase creditor balances at the year end are funded from the sale of the vehicles at the end of the lease or hire purchase agreement, which are included in fixed assets.

Taking into account the above and after making enquiries, the directors believe that the company has adequate resources to meet its liabilities as they fall due for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Finance lease and hire purchase contracts

Assets held under finance leases and hire purchase contracts are recognised in the statement of financial position as assets and liabilities at the lower of the fair value of the assets and the present value of the minimum lease payments, which is determined at the inception of the lease term. Any initial direct costs of the lease are added to the amount recognised as an asset.

Lease payments are apportioned between the finance charges and reduction of the outstanding lease liability using the effective interest method. Finance charges are allocated to each period so as to produce a constant rate of interest on the remaining balance of the liability.

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Notes to the Financial Statements - continued for the Year Ended 31 March 2023

2. ACCOUNTING POLICIES - continued

Financial instruments

Financial assets and financial liabilities are recognised in accordance with FRS 102 when the company becomes a party to the contractual provisions of the instrument.

Currently all financial liabilities are basic financial instruments as defined by section 11 of FRS 102 which are recognised at amortised cost.

Where relevant, derivative financial instruments are initially recorded at cost and thereafter at fair value with changes recognised in the profit or loss account.

3. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the company.

An analysis of turnover by class of business is given below:

		2023	2022 as restated
		£	£
	Sales of vehicles	12,792,080	12,635,280
	Hire of vehicles	5,756,825	5,676,428
		18,548,905	<u>18,311,708</u>
	An analysis of turnover by geographical market is given below:		
		2023	2022
			as restated
		£	£
	11. St. of Winnerdown	16,443,677	16,453,723
	United Kingdom	2,105,228	1,857,985
	Europe		
		18,548,905	18,311,708
	THE PARTY AND DIRECTORS		
4.	EMPLOYEES AND DIRECTORS	2023	2022
			as restated
		£	£
	W = d . aladaa	657,077	584,806
	Wages and salaries	64,583	57,369
	Social security costs	9,335	13,848
	Other pension costs		
		730,995	656,023
			=====

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Notes to the Financial Statements - continued for the Year Ended 31 March 2023

4. EMPLOYEES AND DIRECTORS - continued

	The average number of employees during the year was as follows:	2023	2022 as restated
	Monthly Staff Weekly Staff	15 2	13 3
			<u>16</u>
		2023	2022 as restated
	Directors' remuneration	f 101,536	£ 108,100
5.	OPERATING PROFIT		
	The operating profit is stated after charging/(crediting):		
		2023	2022 as restated
	Depreciation - owned assets	£ 2,550,071	£ 2,675,580
	Profit on disposal of fixed assets Foreign exchange differences		(58,349) 34,124 =====
6.	AUDITORS' REMUNERATION	2023	2022 as restated
	the first and the composite	£	£
	Fees payable to the company's auditors for the audit of the company's financial statements Auditors' remuneration for non audit work	20,500 8,132	19,000 5,850
7 _©	INTEREST RECEIVABLE AND SIMILAR INCOME	2023	2022 as restated
	Other interest	£ 39,362	£ 30,614

Notes to the Financial Statements - continued for the Year Ended 31 March 2023

8.	INTEREST PAYABLE AND SIMILAR EXPENSES	
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9.

Deferred tax:

Deferred tax

Tax on profit

Total deferred tax

Change in rate of deferred tax

INTEREST PATABLE AND SIMILAR EXPENSES	2023	2022
		as restated
	£	£
Bank loan interest	87,901	67,247
Interest on overdue tax	3,052	156
Bank & credit card charges	11,967	10,787
Loan	60,000	60,000
Interest on debenture loans	630,922	577,036
Hire purchase interest	482,518	211,256
	1,276,360	926,482
TAXATION		
Analysis of the tax charge		
The tax charge on the profit for the year was as follows:		
The tax energe on the promise	2023	2022
		as restated
	£	£
Current tax:	333,423	_
UK corporation tax Prior year tax charge	105,774	-
Total current tax	439,197	
		

UK corporation tax has been charged at 19% (2022 - 19%).

305,486

218,478

523,964

523,964

(91,555)

(91,555)

347,642

Notes to the Financial Statements - continued for the Year Ended 31 March 2023

TAXATION - continued 9.

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

	2023	2022 as restated
	£	£
Profit before tax	2,157,465	1,512,790
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2022 - 19%)	409,918	287,430
Effects of: Expenses not deductible for tax purposes Capital allowances in excess of depreciation	8,982 -	174 (109,546)
Depreciation in excess of capital allowances	62,522	-
Utilisation of tax losses	(26,564)	(205,316)
Reversible timing differences occurring in period	(91,555)	523,964
Group relief	(121,435)	-
Prior year tax charge	239,262	-
Prior year adjustment	(133,488)	27,258
Total tax charge	347,642	523,964

Factors that may affect future tax charges

In the spring Budget 2023 the rate of corporation tax will increase from 19% to 25% with effect from April 2023.

DIVIDENDS 10.

DIVIDENDS	2023	2022
		as restated
	£	£
Interim	850,000	222,222
riteriii		

PRIOR YEAR ADJUSTMENT 11.

Prior year adjustments affecting the profit and loss account reserve amounting £559,103 relate to the correction of VRT and finance leases. An adjustment was also posted to correct 2022 trade debtors where this included a bad debt amounting £143,464.

A prior year balance sheet adjustment was also posted to gross up £5.2m of motor vehicle cost and depreciation which had already been fully written down to correctly reflect the cost and depreciation of fixed assets held. There is no impact on the carrying value.

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Notes to the Financial Statements - continued for the Year Ended 31 March 2023

INTANGIBLE FIXED ASSETS 12.

INTANGIBLE FIXED ASSETS	Goodwill £
COST	
At 1 April 2022	498,000
and 31 March 2023	
AMORTISATION	
At 1 April 2022	498,000
and 31 March 2023	458,000
NET BOOK VALUE	
At 31 March 2023	-
At 31 Morett 2020	
At 31 March 2022	

Goodwill relates to a historic investment in Ames Car Sales.

13. **TANGIBLE FIXED ASSETS**

Other assets £	Motor vehicles £	Plant and machinery £	Totals £
65,000 - (65,000)	23,212,860 12,293,648 (15,156,478)	67,483 95,642	23,345,343 12,389,290 (15,221,478)
-	20,350,030	163,125	20,513,155
65,000 - (65,000)	1,442,262 2,541,927 (1,663,102)	37,101 8,144	1,544,363 2,550,071 (1,728,102)
-	2,321,087	45,245	2,366,332
	18,028,943	117,880	18,146,823
-	21,770,598 ====================================	30,382	21,800,980
	assets £ 65,000 - (65,000)	assets vehicles £ 65,000 23,212,860 - 12,293,648 (65,000) (15,156,478) - 20,350,030 65,000 1,442,262 - 2,541,927 (65,000) (1,663,102) - 2,321,087 - 18,028,943	assets vehicles f f f f f f f f f f f f f f f f f f f

Assets Held Under Finance

Included in tangible fixed assets are assets under hire purchase and finance leases. The net book value of these assets at year end is £9,329,746 (2022: £12,792,309) and depreciation in relation to these assets charged in the financial year totalled £1,401,242 (2022: £1,787,308) .

Assets Held For Contract Hire Sales

Included in tangible fixed assets are assets held for use in contract hire sales. The net book value of these items held at year end is £21,544,394 (2022: £17,778,012) and depreciation in respect of these assets charged in the financial year amounted to £2,509,375 (2022: £2,634,537).

> continued... Page 21

Notes to the Financial Statements - continued for the Year Ended 31 March 2023

14. FIXED ASSET INVESTMENTS

Shares in group undertakings £
100,350 (100,350)
<u>-</u>
100,350

The company's investments at the Balance Sheet date in the share capital of companies include the following:

Ames Nissan Limited

Registered office: 2 Fison Way, Thetford, Norfolk, IP241HT

Nature of business: Vehicle sales

Class of shares: holding Ordinary shares 100.00

The remaining investment value relates to the investment in the company's subsidiary company Ames Nissan Limited. Due to this company being loss making for a number of years the Directors have seen it prudent to write down the value of the investment this year and recognise an impairment.

During an earlier year the company has invested £144,000 in a Limited Liability Partnership. As at the balance sheet date the directors have considered the investment for impairment in accordance with UK GAAP. The nature of the investment makes predicting future returns difficult and based on all of the available evidence as at the balance sheet date the directors have concluded that the value of the investment may not be recoverable. For this reason the investment has been fully impaired.

The investment other than loans amounting £144k relates to the membership in Oxygen Productions LLP. This has been fully written down.

15. STOCKS

	2023	2022
		as restated
	£	£
Stooks	186,501	492,546
Stocks		

The stock relates to used vehicles that have come off lease and are to be sold as at the year-end.

Notes to the Financial Statements - continued for the Year Ended 31 March 2023

4.0	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
16.	DERIORS: AMOUNTS FALLING DOE MILHIN ONE LEW	2023	2022
			as restated
		£	£
	Trade debtors	1,079,892	592,775
	Amounts owed by group undertakings	1,194,204	1,115,029
	Amounts owed by connected companies	3,701,613	4,244,224
	Other debtors	12,517	117,663
	Directors' current accounts	637,905	1,323,061
		-	316,777
	VAT	86,181	126,181
	Prepayments and accrued income	404,310	404,310
	S455 tax repayable		
		7,116,622	8,240,020
17	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
17	CREDITORS: ANIOUNTS PALLING DOE WITHIN ONE TEAM	2023	2022
			as restated
		£	£
	Bank loan and overdraft (see note 19)	2,055,000	3,171,666
	Other loans (see note 19)	1,015,000	1,015,000
	Hire purchase contracts (see note 20)	8,385,069	12,559,613
	Trade creditors	657,207	706,392
	Corporation tax	199,935	97,674
	Social security and other taxes	35,328	14,253
	VAT	184,601	-
	Other creditors	8,501	25,051
	Directors' current accounts	27,787	-
	Accruals and deferred income	129,639	253,705
	Accidals and deferred income		
		12,698,067	17,843,354
18.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR		
10.	CREDITORIS, AMOGRAFIA	2023	2022
			as restated
		£	£
	Bank loans (see note 19)	5,340,014	6,325,006
	Hire purchase contracts (see note 20)	1,113,789	211,278
	Time paranose continuous (and times	s 	
		6,453,803	6,536,284

Notes to the Financial Statements - continued for the Year Ended 31 March 2023

19. **LOANS**

An analysis of the maturity of loans is given below:

	2023	2022
		as restated
	£	£
Amounts falling due within one year or on demand:		
Bank loans	500,000	500,000
Debenture loans	1,555,000	2,671,666
Other loans	1,015,000	1,015,000
Strict loans		
	3,070,000	4,186,666
Amounts falling due between one and two years: Debentures due after one year	4,715,000	4,700,000
percentage and another percentage another percentage and another percentage and another percentage and another percentage and another percentage another percentage another percentage and another percentage and another percentage		
Amounts falling due between two and five years:		
Bank loans - 2-5 years	625,014	1,625,006
,		71

20. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purch	Hire purchase contracts	
	2023	2022 as restated	
	£	£	
Net obligations repayable: Within one year	8,385,069	12,559,613	
Between one and five years	1,113,789	211,278	
	9,498,858	12,770,891	

	Non-cancellable operating leases	
	2023	2022 as restated
Within one year Between one and five years	£	£
	711	711
	711	1,423
	<u>1,422</u>	2,134

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Notes to the Financial Statements - continued for the Year Ended 31 March 2023

SECURED DEBTS 21.

The loan notes are secured against the motor vehicles financed by the loan note programme and also by a fixed and floating charge over all of the company's assets.

Obligations under hire purchase contracts are secured against the related assets and trade in relation to those assets.

Obligations under finance leases are secured against the related assets and a floating charge over all the other assets and trade of the company,

PROVISIONS FOR LIABILITIES 22.

PROVISIONS			2023	2022 as restated
			£	£
	erried forward vances in excess of depreciation		818,770 818,770	(34,953) 945,278 910,325
Balance at 1 A Provided duri Balance at 31	ng year			Deferred tax £ 910,325 (91,555) 818,770
	IARE CAPITAL			
Allotted, issue Number:	ed and fully paid: Class:	Nominal value:	2023	2022 as restated
1.000	Ordinary	£1	£ 1,000	£ 1,000

PENSION COMMITMENTS 24.

23.

The amount recognised in profit and loss as an expense in relation to defined contribution plans was £18,727 (2022: £17,091). The unpaid pension liability at the end of the year is £11,595 (2022 - £1,226).

DIRECTORS' ADVANCES, CREDITS AND GUARANTEES 25.

During the year the company operated current accounts with the Directors. At the balance sheet date the Directors owed the company £610,117 (2022: £1,323,061). The maximum amount outstanding in respect of Directors advances during the year was £637,904 (2022: £1,323,061).

Interest has been charged on the outstanding balances at the approved HMRC rate.

RELATED PARTY DISCLOSURES 26.

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Notes to the Financial Statements - continued for the Year Ended 31 March 2023

26. RELATED PARTY DISCLOSURES - continued

Entities over which the entity has control, joint control or significant influence	2023	2022 as restated
Sales Purchases Amount due from related party	£ 821,747 35,942 1,093,673	f 813,902 36,201 1,115,029
Key management personnel of the entity or its parent (in the aggregate)	2023	2022 as restated
Amount due from related party	610,117 ======	£ 1,323,061 =====
Other related parties	2023	2022 as restated
Sales Purchases Loans to Loans paid Amount due from related party	£ 2,125,653 760 563,616 21,005 3,713,245	£ 1,932,984 - 276,353 173,739 4,262,224

In addition to the above related party transactions the company also held tangible fixed assets acquired for the sole purpose of making available to other related parties free of charge in relation to sponsorship arrangements.

Other related parties and companies/unincorporated businesses which the Directors own and control.

R C Ames has given personal guarantees in respect of the company's bank borrowing facility and also specific personal guarantees to the company in respect of related party loan balances owed to the company.

27. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is R C Ames.

28. CONTRACT HIRE SALES - LESSOR

One of the company's main activities is providing vehicles under contract hire sales, specialising in leases with a twelve month duration. The amount estimated to be due in lease payments receivable under non-cancellable operating leases within one year is £2,878,413 (2022: £2,838,214). There are no amounts due in more than one year.

An estimated amount is used due to the large volume of leases. The estimate is worked out as 50% of total vehicle rental income if the year and is considered by the Directors as accurate.

Trading and Profit and Loss Account for the Year Ended 31 March 2023

	2023		2022 as restated	
	£	£	£	£
Turnover			5,676,428	
Vehicle rental income	5,756,825		835,984	
New vehicle sales	335,524		11,799,296	
Used vehicle sales	12,456,556	18,548,905		18,311,708
Cost of sales				
Vehicle rental costs	357,244		608,432	
New vehicle purchases	335,524		835,984	
Used vehicle purchases	9,964,186		9,532,599	
Wages and salaries	521,906		442,381	
Social security	64,583		57,369	
Pensions	9,335		13,848	
Other direct costs	80,008		105,690	
Commissions payable	16,194		47,219	
Finance lease charges	322,851		431,382	
Depreciation of tangible fixed assets				
Vehicles held for rental	2,509,375	14,181,206	2,634,537	14,709,441
GROSS PROFIT		4,367,699		3,602,267
Establishment costs		43.154		47,500
Insurance		42,154		
		4,325,545		3,554,767
Administrative expenses			100 100	
Directors' salaries	101,536		108,100	
Directors' pensions paid	9,392		3,243	
Employee benefits	24,243		31,082	
Sponsorship	170,597		167,892 13,978	
Telephone	15,791		13,195	
Printing, postage, and stationery	12,967		16,468	
Advertising	8,261		20,195	
Travelling	35,387		35,326	
Motor expenses	52,330		18,450	
Computer costs	20,699		46,522	
Sundry expenses	46,112		15,290	
Subscriptions	29,437		104,881	
Legal and professional fees	119,283		19,000	
Auditors' remuneration	20,500		5,850	
Auditors' remuneration for non audit work	8,132		925	
Donations	1,251		34,124	
Foreign exchange losses	400.000		100,000	
Impairment losses for intangible fixed assets	100,350	776,268		754,521

Trading and Profit and Loss Account for the Year Ended 31 March 2023

	2023		2022 as restated	
Brought forward	£	£ 3,549,277	£	£ 2,800,246
Selling and marketing costs Entertainment Bad debts	6,305 110,922	117,227 ——————————————————————————————————	23,598 611,594	635,192
Depreciation Motor vehicles Plant and machinery	32,553 8,144	40,697	24,686 16,357	41,043
Other operating income Damage recharge reversal Sundry receipts Government grants Profit on sale of tangible fixed assets	3,110	(3,110)	150,200 49,034 27,064 58,349	(284,647)
Finance income Other interest		39,362		2,439,272
Finance costs Bank loan interest Interest on overdue tax Bank & credit card charges Loan Interest on debenture loans Hire purchase interest	87,901 3,052 11,967 60,000 630,922 482,518	1,276,360	67,247 156 10,787 60,000 577,036 211,256	926,482
NET PROFIT		2,157,465		1,512,790